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Company	JVC KENWOOD Holdings, Inc.
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Notice of Completion of Restructuring of JVC's Japanese Functional Subsidiaries

JVC KENWOOD Holdings, Inc. (JVC Kenwood) has resolved to liquidate or stop operations of the three Japanese functional subsidiaries of the JVC Kenwood Group company Victor Company of Japan, Limited (JVC), which will, in general, complete the restructuring of JVC's Japanese functional subsidiaries.

Aiming to improve JVC's earnings, the JVC Kenwood Group has made efforts to drastically overhaul JVC's business structure and cost structure. As part of such efforts, the Group has focused on concentrating functions of JVC's Japanese subsidiaries on JVC and other subsidiaries. In line with this, Victor Kosan Co., Ltd., JVC's welfare service subsidiary, and Kenwood Admi Corporation were integrated into the newly established J&K Partners Corporation on April 1, 2009. On December 1, 2009, the service subsidiary Victor Service & Engineering Co., Ltd. (Victor Service & Engineering) was reorganized (as announced on October 29, 2009). This time, JVC Kenwood has decided to liquidate or stop operations of the three Japanese functional subsidiaries described below.

Combined with the transfer of shares of its logistics subsidiary Victor Logistics, Inc., which was separately announced today, JVC has mainly completed the structural reforms aimed at reconstructing its operation system that matches its future business scale and structure. Now, JVC will aim to promptly improve its earnings under the efficient management that has been achieved by concentrating management resources on the core business.

1. Overview of subsidiaries that will be liquidated or whose operations will be stopped (as of September 30, 2009)

(1) Victor Finance Co., Ltd.

Victor Finance Co., Ltd., a functional subsidiary tasked to support JVC in its accounting-related operations, will transfer its basic functions to the finance and accounting sector of JVC and discontinue its operations.

(1) Company name	Victor Finance Co., Ltd.
(2) Location	3-12 Moriya-cho, Kanagawa-ku, Yokohama, Kanagawa Prefecture
(3) Representative's name and title	Takayoshi Sakamoto, President and Representative Director
(4) Capital	30 million yen
(5) Establishment	June 1, 1987
(6) Major shareholders and shareholding ratio	JVC: 100%
(7) Schedule	Will discontinue operations on January 1, 2010 (planned)

(2) Victor Parts & Technical Support, Inc.

The functions of Victor Parts & Technical Support, Inc. (Victor Parts & Technical Support), a functional subsidiary to primarily manage service materials for JVC, have already been transferred to Victor Service & Engineering, JVC's service subsidiary. Victor Service & Engineering became a subsidiary specialized in providing services for JVC and will be integrated with an after-sales service subsidiary of Kenwood Corporation at an early date, in accordance with the "Action Plan for Business Structural Reform," which was announced on October 29, 2009. Given this, Victor Parts & Technical Support, whose role has come to an end, will be dissolved and liquidated.

(1) Company name	Victor Parts & Technical Support, Inc.
(2) Location	3-12 Moriya-cho, Kanagawa-ku, Yokohama, Kanagawa Prefecture
(3) Representative's name and title	Mikio Hattori, President and Representative Director
(4) Capital	50 million yen
(5) Establishment	April 3, 2000
(6) Major shareholders and shareholding ratio	JVC: 100%
(7) Schedule	Dissolution: March 2010 (planned) Liquidation: June 2010 (planned)

(3) Victor Business Service Co., Ltd.

Victor Business Service Co., Ltd.(Victor Business Service) is a functional subsidiary that provides wage- and welfare-related services, personnel training and staffing services for JVC. Of these services, the wage- and welfare-related service and personnel training services have already been transferred to the personnel and general affairs sector of JVC. With the discontinuation of the remaining staffing service at the end of December this year, Victor Business Service will be dissolved and liquidated.

(1) Company name	Victor Business Service Co., Ltd.
(2) Location	3-12 Moriya-cho, Kanagawa-ku, Yokohama, Kanagawa Prefecture
(3) Representative's name and title	Kiyoshi Morita, President and Representative Director
(4) Capital	25 million yen
(5) Establishment	August 1, 1989
(6) Major shareholders and shareholding ratio	JVC: 100%
(7) Schedule	Dissolution: March 2010 (planned) Liquidation: June 2010 (planned)

2. Future outlook

The effects of the liquidation and discontinuation of operations of the above subsidiaries on JVC Kenwood's earnings have been reflected in the earnings forecast for the fiscal year ending March 2010 that was announced on October 23.