

Financial and Non-Financial Data

(Millions of yen)

	FYE 3/'2010 JGAAP	FYE 3/'2011 JGAAP	FYE 3/'2012 JGAAP	FYE 3/'2013 JGAAP	FYE 3/'2014 JGAAP	FYE 3/'2015 JGAAP	FYE 3/'2016 JGAAP	FYE 3/'2017 IFRS*1	FYE 3/'2018 IFRS	FYE 3/'2019 IFRS
Fiscal year										
Revenue	398,663	352,672	320,868	306,580	316,343	285,010	292,195	297,890	300,687	307,627
Operating profit (loss)	-6,453	12,956	13,105	9,761	4,592	6,757	4,494	-128	6,937	7,263
Profit (Loss) before tax	-23,957	-3,879	6,331	1,524	6,418	6,816	4,148	-1,259	5,940	6,401
Profit (loss) attributable to owners of the parent company	-27,795	-4,025	6,213	1,243	-6,450	4,795	3,401	-3,114	2,389	3,847
Capital investment	6,659	5,600	5,600	7,082	4,243	5,385	9,267	9,069	8,287	8,700
Depreciation expense	19,484	13,892	11,356	10,441	10,986	10,465	11,631	15,417	16,862	17,794
Research and development expenses	31,157	23,779	20,630	21,350	21,454	21,591	20,713	19,282	17,890	18,309
Cash flows from operating activities	21,453	19,986	8,883	9,771	14,943	8,575	12,258	19,624	18,379	20,983
Cash flows from investing activities	-3,158	5,354	-6,498	-13,356	-10,658	-3,857	-8,395	-17,690	-14,835	-25,768
Cash flows from financing activities	-27,120	-2,291	-1,522	-8,608	-9,581	-7,514	-14,967	-2,052	-7,043	8,479
Free cash flows	18,295	25,340	2,385	-3,585	4,285	4,718	3,863	1,934	3,544	-4,785
Equity attributable to owners of the parent company	45,882	52,030	55,617	65,894	52,124	72,321	52,324	39,551	50,634	62,009
End of fiscal year										
Total assets	274,751	260,664	241,650	246,735	267,380	279,041	256,334	241,696	239,933	250,617
Cash and cash equivalents at end of year	43,408	64,891	65,478	57,526	54,737	54,452	41,551	40,798	37,162	40,844
Total equity	46,819	52,739	57,253	67,518	60,224	79,762	57,565	45,236	53,788	65,321
Retained earnings	-38,301	-41,305	24,369	24,965	17,821	22,421	25,128	-16,611	2,913	6,634
Interest-bearing debt	144,689	93,053	92,369	86,467	81,664	73,618	69,202	70,996	67,847	71,312
Net debt*2	101,187	28,081	26,808	28,706	26,473	18,541	26,437	30,198	30,685	30,468
Per share information										
Basic earnings per share (yen)	-28.75	-38.60	44.81	8.97	-46.52	34.58	24.51	-22.42	17.20	25.00
Equity attributable to owners of the parent company per share (yen)	47.45	375.19	401.07	475.19	375.89	521.57	376.57	284.65	364.42	378.24
Dividend (yen)	-	-	5.00	5.00	-	5.00	5.00	5.00	6.00	6.00
Payout ratio (%)*3	-	-	37.8	20.0	-	14.7	35.1	-	9.5	108.5
Other index data										
Overseas sales ratio (%)	64.1	59.7	55.9	54.9	58.2	62.8	65.5	59.0	56.5	55.5
Operating profit margin (%)	-1.6	3.7	4.1	3.2	1.5	2.4	1.5	-0.0	2.3	2.4
Ratio of profit (loss) attributable to owners of the parent company (ROE) (%)	-46.9	-8.2	11.2	2.0	-10.9	7.7	5.5	-7.5	5.3	6.8
Return on assets before tax (ROA) (%)	-45.8	-8.1	11.3	2.0	-10.1	6.9	5.0	-1.3	1.0	1.6
Ratio of equity attributable to owners of the parent company (%)	16.7	20.0	23.0	26.7	19.5	25.9	20.4	16.4	21.1	24.7
Non-Financial Data										
Number of employees (non-consolidated) (persons)	1,044	1,328	4,266	4,241	3,798	3,708	3,630	2,987	3,055	3,109
Average number of temporary employees (non-consolidated) (persons)			45	52	55	48	71	73	95	148
Number of employees (consolidated) (persons)	18,446	17,271	13,594	12,781	19,791	17,668	17,884	18,051	17,801	16,939
Average number of temporary employees (consolidated) (persons)	2,846	2,778	5,482	4,625	3,324	3,097	3,156	3,706	3,397	3,107
CO ₂ emissions (thousands tons)	87	83	76	75	58	60	52	51	50	49
Water usage (thousands tons)						329	262	304	305	289
Total waste (thousands tons)	2.3	2.6	2.5	2.6	3.1	2.5	2.2	2.0	2.1	1.9

* 1 While disclosure was previously made under JGAAP, the amounts shown were calculated under IFRS to allow year-on-year comparisons, in preparation for disclosure under IFRS in the fiscal year ended March 2018.

* 2 Calculation of JGAAP is based on interest-bearing debts (cash and deposits) and IFRS is based on interest-bearing debts (the balances of cash and cash equivalents) at the end of the fiscal year.

* 3 The dividend payout ratio was not presented for the fiscal year ended March 2017 as the Company posted a net loss per share for the year.

Corporate Profile

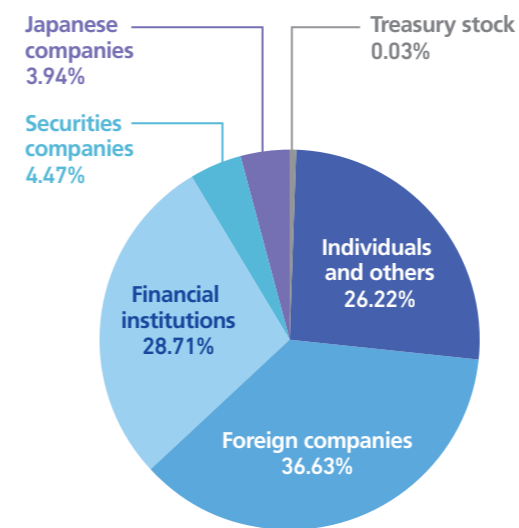
Company Name	JVCKENWOOD Corporation
Business Segments	Controlling and managing the business activities by operating the Automotive sector, Public Service sector, Media Service sector and owning shares and interest in the companies which run those businesses
Representative Director	Takao Tsuji, Representative Director of the Board, Chairman Shoichiro Eguchi, Representative Director of the Board, President, Chief Executive Officer (CEO)
Date of Incorporation	October 1, 2008
Capital	13,645,825,000 yen (as of March 31, 2019)
Number of Employees	16,939 (consolidated basis) (as of March 31, 2019)
Total Assets	250,617 million yen (as of March 31, 2019)
Equity	65,321 million yen (as of March 31, 2019)
Fiscal Year-End	March 31
Head Office	3-12, Moriyacho, Kanagawa-ku, Yokohama-shi, Kanagawa 221-0022

Stock Information

Ordinary General Meeting of Shareholders	In June each year
Record Date	Ordinary General Meeting of Shareholders: March 31 Year-end dividend: March 31 Mid-year dividend: September 30 <small>*Besides the above record dates, a dividend of surplus may be paid through specifying a record date separately</small>
Stock Exchange Listing	Listed on the First Section of the Tokyo Stock Exchange
Security Code	6632

Trading Unit	100 shares
Total Number of Shares Issued	164,000,201 shares (including 56,643 treasury shares) (as of March 31, 2019)
Total Number of Shareholders	47,154 (as of March 31, 2019)
Shareholder Registry Administrator	Sumitomo Mitsui Trust Bank Limited, 1-4-1 Marunouchi, Chiyoda-ku, Tokyo
Place for the Registration	Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank Limited, 1-4-1 Marunouchi, Chiyoda-ku, Tokyo

Shareholder Composition (As of March 31, 2019)



Major Shareholders (Top 10) (As of March 31, 2019)

Name	Number of stocks held (thousands)	Ratio of shareholding (%)
Japan Trustee Services Bank, Ltd. (trust account)	14,075	8.58
The Master Trust Bank of Japan, Ltd. (trust account)	8,932	5.45
Japan Trustee Services Bank, Ltd. (trust account 9)	7,701	4.70
DENSO Corporation	4,171	2.54
THE BANK OF NEW YORK MELLON 140044	3,780	2.30
GOVERNMENT OF NORWAY	3,413	2.08
GOLDMAN SACHS INTERNATIONAL	3,295	2.01
JPMC GOLDMAN SACHS TRUST JASDEC LENDING ACCOUNT	3,278	2.00
J. P. MORGAN BANK LUXEMBOURG S. A. 1300000	3,101	1.89
DFA INTL SMALL CAP VALUE PORTFOLIO	3,054	1.86

Note: Ratio of shareholding is calculated based on the total number of shares issued and outstanding (excluding treasury shares).

JVCKENWOOD

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