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Company: JVC KENWOOD Holdings, Inc.

Representative: Haruo Kawahara, President, Chairman and CEO

(Code: 6632; First Section of the Tokyo Stock Exchange)

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# Accounting Report for the First Quarter of Fiscal Year Ending March 2010 (April 1, 2009 - June 30, 2009)

Consolidated Financial Highlights for the First Quarter of Fiscal Year Ending March 2010 (April 1, 2009 - June 30, 2009)

## **Operating Results**

(Millions of yen, except net income per share)

|                             | 1st Quarter of FYE 3/2010<br>April 1, 2009 to June 30, 2009 | 1st Quarter of FYE 3/2009<br>April 1, 2008 to June 30, 2008 |
|-----------------------------|---|---|
| Net sales                   | 99,109  | -   |
| Operating profit (loss)     | (6,026)   | -   |
| Ordinary income (loss)      | (7,061)   | -   |
| Net income (loss)           | (8,041)   | -   |
| Net income (loss) per share | (8.32) yen  | -   |

FYE: Fiscal year ended / ending

## **Sales by Segments**

(Millions of yen)

|                           | 1st Quarter of FYE 3/2010<br>April 1, 2009 to June 30, 2009 |      | 1st Quarter of FYE 3/2009<br>April 1, 2008 to June 30, 2008 |    |
|---------------------------|---|------|---|----|
| Car Electronics           | 24,827  | 25%  | -   | -% |
| Home & Mobile Electronics | 39,874  | 40%  | -   | -% |
| Professional Systems      | 19,993  | 20%  | -   | -% |
| Entertainment             | 11,669  | 12%  | -   | -% |
| Others                    | 2,743   | 3%   | -   | -% |
| Total                     | 99,109  | 100% | -   | -% |

FYE: Fiscal year ended / ending

## **Major Products in Each Segment**

| Car Electronics           | Car Audio, Car AV Systems and Car Navigation Systems                  |  |
|---------------------------|---|--|
| Home & Mobile Electronics | Video Cameras, LCD TVs, Projectors, Pure Audio and AV Accessories     |  |
| Professional Systems      | Land Mobile Radio Equipment, Video Surveillance Equipment,            |  |
| Froiessional Systems      | Commercial Audio, Video and Display Equipment                         |  |
| Entertainment             | Music and video software, such as CDs and DVDs                        |  |
| Other projects            | Radio Frequency ID Systems, Weather Satellite Data Reception Systems, |  |
|                           | Other Electronic Devices, Recording Media, Interior Furniture, etc.   |  |

## **Qualitative Information and Financial Statements**

## 1. Qualitative Information Concerning the Consolidated Operating Results

JVC KENWOOD Holdings, Inc. (JVC Kenwood) was founded on October 1, 2008, as a joint holding company of Victor Company of Japan, Limited (JVC), and Kenwood Corporation (Kenwood). In starting operations as a new corporate group, 1) operating results of JVC for the first half was not consolidated in operating results of JVC Kenwood for the fiscal year ended March 2009 as Kenwood became the acquiring company under corporate accounting; 2) JVC Kenwood transferred and terminated non-core businesses and narrowed down unprofitable businesses through structural reforms to reorganize the core businesses of JVC and Kenwood into four business segments; and 3) JVC Kenwood changed the calculation method for JVC's net sales to the net method (in which a portion of customer discount is deducted from gross sales. Therefore, a simple year-on-year comparison of operating results for the first quarter of the fiscal year ended March 2009 is impossible, and its operating results for the previous corresponding period are not stated in this report.

## (Overview of the first quarter of the current fiscal year)

In the first quarter of the current fiscal year, a global economic slowdown continued, accompanied by the appreciation of the yen, due to the influence of the economic crisis that was sparked by the financial turmoil that originated in the US last autumn.

Under such circumstances, the JVC Kenwood Group formulated a profit/loss plan for the current fiscal year with net sales and operating profit for the fourth quarter of the previous fiscal year as the basis. In particular, JVC Kenwood developed severe projections for the current first quarter in anticipation of a delay in the recovery of European business, based on the premise that that business would begin to rebound from the current second quarter.

With such extremely severe projections for the current first quarter, sales in the consumer businesses headed for recovery toward the end of the first quarter and net sales exceeded our original projections at the beginning of the period. In terms of profit and loss, JVC Kenwood ensured it would implement additional measures, on which it had focused its efforts in the fourth quarter of the previous fiscal year, centering on: 1) the restructuring of the display business, Car Electronics OEM business and the home audio business and structural reforms of related production and sales systems, and affiliated logistics and services firms; 2) employment structural reforms, including cutting back on approximately 3,200 of the employees (in the consolidated group), nearly 14% of all employees at the time of management integration; and 3) further emergency measures such as the partial return of remuneration, to successfully achieve the expected cost reduction effect. However, earnings were lower than projected at the beginning of the period, due to a longer-than-expected delay in the recovery of Home & Mobile Electronics business segment in Europe and the impact of provisional policy decision in the US for the public safety sector on the Professional Systems business segment.

In comparison with the fourth quarter of the previous fiscal year, net sales, operating profit and ordinary income for the current first quarter decreased. Meanwhile, quarterly net income increased thanks to a drop in extraordinary losses mainly resulting from structural reforms. Furthermore, profits and losses improved in June 2009 due to a recovery in sales toward the end of the first quarter, indicating a marked recovery trend in earnings.

JVC Kenwood assumed exchange rates of ¥90 to the U.S. dollar and ¥120 to the euro for the current first quarter. In preparing consolidated operating results for the current first quarter, meanwhile, the exchange rates JVC Kenwood used (excluding those for forward exchange contracts) were about ¥97 to the U.S. dollar and about ¥133 to the euro.

#### \*Net Sales

With regard to sales for the current first quarter, the Land Mobile Radio business was affected by policy revisions in investment budgets for public safety sector in the US, and a temporary procrastination in the execution of such investment from April 2009 onward, and hence, sales in the Professional Systems business segment, which is a B-to-B business, considerably fell short of our original projections. Sales in the consumer businesses of the Car Electronics business segment, Home & Mobile Electronics business segment and Entertainment business segment exceeded our original projections at the beginning of the period. As a result, net sales outperformed our original projections, posting ¥99,109 million.

In comparison with the fourth quarter of the previous fiscal year, sales in the Professional Systems business segment were affected by unexpected factors as described above, but sales, centering on those in the Car Electronics business segment, recovered toward the end of the first quarter, and net sales decreased only by 4.1% on a quarter-to-quarter basis.

#### \*Operating Profit

With respect to operating profit for the current first quarter, while earnings improved in line with our expectation in the display business, the home audio business and Car Electronics OEM business. However, earnings of the Professional Systems business segment fell short of our original projections at the beginning of the period due to an unexpected drop in sales as described above, and in the camcorder business, the recovery of the European business was delayed and we were unable to offset the effects of price declines as our disposal of old models and introduction of new models were delayed. As a result, earnings of the Home & Mobile Electronics business segment were far below the original projections at the beginning of the period and JVC Kenwood posted an operating loss of ¥6,026 million, falling short of our original projections.

In the meantime, additional measures generated cost reduction effects (of ¥5.3 billion) and cost synergy effects (of ¥1.0 billion), and the management integration produced accounting effects (of ¥1.0 billion).

In comparison with the fourth quarter of the previous fiscal year, while earnings in the Car Electronics business segment improved accompanying the recovery in sales in this business toward the end of the first quarter, operating loss increased ¥2.7 billion due to the deterioration in earnings in the Professional Systems business segment.

### \*Ordinary Income

Ordinary loss for the current first quarter was ¥7,061 million, which is below our original projections at the beginning of the period, and reflects deterioration in operating profit.

In the meantime, accounting effects including amortization of negative goodwill resulting from the management integration were ¥0.5 billion.

In comparison with the fourth quarter of the previous fiscal year, the decrease in operating profit was partially offset by the improvement in non-operating profit and expenses due to a decline in foreign currency losses, and ordinary income deteriorated by ¥0.6 billion.

#### \*Net Income

Net loss for the current first quarter was ¥8,041 million, which fell short of our original projections at the beginning of the period and reflects deterioration in ordinary income.

In the meantime, there were accounting effects (of ¥0.5 billion on aggregate) generated through the provision of allowances for expenses for additional measures that can be recorded as allowance, and the adoption of the consolidated taxation system in relation to the management integration.

In comparison with the fourth quarter of the previous fiscal year, net income improved ¥7.4 billion yen due to the decrease in extraordinary losses chiefly resulting from a decline in restructuring costs.

## (Net Sales, Profits and Losses by Business Segment)

Net sales and operating profit by business segment are as follows:

(Millions of yen)

| Business Segment          |                  | 1Q of<br>FYE 2010/3 | (For reference)<br>4Q of<br>FYE 2009/3 |
|---------------------------|------------------|---------------------|--|
| Car Electronics           | Net sales        | 24,827              | 23,181                                 |
|                           | Operating profit | (1,611)             | (2,930)                                |
| Home & Mobile Electronics | Net sales        | 39,874              | 41,850                                 |
|                           | Operating profit | (3,218)             | (1,102)                                |
| Professional Systems      | Net sales        | 19,993              | 25,343                                 |
|                           | Operating profit | (1,614)             | 1,515                                  |
| Entertainment             | Net sales        | 11,669              | 11,577                                 |
|                           | Operating profit | 18                  | (648)                                  |
| Others                    | Net sales        | 2,743               | 1,439                                  |
|                           | Operating profit | 397                 | (179)                                  |
| Total                     | Net sales        | 99,109              | 103,391                                |
|                           | Operating profit | (6,026)             | (3,345)                                |
|                           | Ordinary income  | (7,061)             | (6,499)                                |
|                           | Net income       | (8,041)             | (15,458)                               |

Note: For the fourth quarter of the previous fiscal year, royalty income and profit/loss on developing businesses are included in the Home & Mobile Electronics business segment, and profit/loss on the optical pickup business in the Others business segment. For the current first quarter, royalty income and profit/loss on developing businesses are included in the Others business segment, and profit/loss on the optical pickup business in the Home & Mobile Electronics business segment.

## \* Car Electronics Business

With regard to the Car Electronics business segment, which we had considered the biggest challenge for the JVC Kenwood Group since last autumn, we accelerated the introduction of 2009 models mainly in the US in the consumer business despite a drop in prices. In the OEM business the reorganization that we had implemented in the previous fiscal year produced effects, and orders for CD/DVD mechanisms for the overseas markets and car navigation systems for the domestic market were boosted due to the effect of measures for stimulating new car purchases executed by various countries. As a result, sales and profit/loss began to recover in both businesses toward the end of the first quarter.

Consequently, net sales of this segment for the current first quarter were ¥24,827 million, which exceeds our original projections at the beginning of the period, and operating loss was ¥1,611 million, slightly lower than the original projections.

In comparison with the fourth quarter of the previous fiscal year, net sales in the Car Electronics business segment increased 7.1% and profit/loss improved ¥1.3 billion.

#### \* Home & Mobile Electronics Business

With regard to the Home & Mobile Electronics business segment, we were able to benefit from the effect of restructuring, which was implemented in the previous fiscal year, in the display business and the home audio business, as well as the cost reduction measures, in addition to the fact that sales started to recover - notably those of high value-added products - toward the end of the first quarter. As a result, earnings of this segment improved as planned. However, in the camcorder business, the recovery of the European business was

delayed and we lagged behind our plan in disposing of old models and introducing new models. As a result, we were unable to offset the effects of price declines, and earnings of this segment underperformed the original projections.

Consequently, net sales of this segment for the current first quarter were ¥39,874 million, which exceeds the original projections at the beginning of the period, but operating loss fell short of the original projections, posting ¥3,218 million.

In a simple comparison with the fourth quarter of the previous fiscal year, net sales in the overall Home & Mobile Electronics business segment decreased 4.7% and profit/loss deteriorated by ¥2.1billion. When compared based on the new standards that exclude royalty income and profit/loss on developing businesses while including profit/loss on the optical pickup business, net sales and profit/loss remained almost on the same level with the fourth quarter of the previous fiscal year, due to the recovery of sales in the display business and the home audio business, as well as a gradual rebound in sales of new products in the camcorder business with the progress of our reductions in inventory of old models toward the end of the first quarter.

#### \* Professional Systems Business

In the Professional Systems business segment, sales of Land Mobile Radio (LMR) business remained strong until March 2009, thanks to the diffusion of digital LMR. After April 2009, however, orders for products for public safety sector decreased markedly due to the impact of policy revisions in investment budgets for public safety sector in the US, and a temporary procrastination in the execution of such investment from April 2009 onward. The procrastinated execution of investment budgets is expected to be resumed in or after the current second quarter, however, sales and profit/loss for the first quarter in the mainstay LMR business underperformed our projections. Furthermore, in the professional AV systems business, because orders for private industries decreased since April 2009, sales and profit/loss underperformed our projections.

As a result, net sales in this segment for the current first quarter were ¥19,993 million, which was below the original projections at the beginning of the period, and operating loss also fell short of the original projections, posting ¥1,614 million.

In comparison with the fourth quarter of the previous fiscal year, net sales in the Professional Systems business segment decreased 21.1% and profit/loss deteriorated by ¥3.1 billion.

## \* Entertainment Business

With regard to the Entertainment business segment, the content business remained strong, thanks to the massive popularity of some blockbuster movies and animation, and businesses on consignment, such as pressing, distribution and production of music software, benefited from the expansion of the scope of business through the capital and business alliance with TOPPAN PRINTING CO., LTD.

As a result, net sales of this segment for the current first quarter were ¥11,669 million, which exceeded our original projections at the beginning of the period, and operating profit outperformed our original projections, posting ¥18 million, due partly to the effect of changes in accounting standards for posting copyright income on licensed music.

In comparison with the fourth quarter of the previous fiscal year, net sales in the Entertainment business segment increased 0.8% and profit/loss improved by ¥0.7 billion.

## 2. Qualitative Information Concerning the Consolidated Financial Position

## (Analysis of assets, liabilities and net assets)

#### \*Assets

Total assets were ¥332,725 million, down ¥21.9 billion from the end of the previous fiscal year, due mainly to a decrease in trade notes and accounts receivable resulting from lower sales at the Professional Systems business segment as well as a reduction in inventories.

#### \*Liabilities

In relation to turning into treasury stock its shares held by Kenwood, JVC Kenwood repaid the relevant short-term borrowings (¥15 billion). JVC Kenwood also retired by purchase part of the unsecured bonds (¥3 billion) issued by JVC prior to maturity. As a result, interest-bearing debts fell ¥5.3 billion from the end of the previous fiscal year to ¥127,343 million. Total liabilities were ¥254,288 million, down ¥14.8 billion. Meanwhile, net debts increased ¥3 billion from the end of the previous fiscal year to ¥83,198 million, reflecting a decrease in cash and deposits affected by the deteriorated business environment.

#### \*Net assets

Total shareholders' equity stood at ¥94,274 million, down ¥7.8 billion from the end of the previous fiscal year, due to our booking of net loss for the current first quarter. Total net assets after valuation and translation adjustments dropped some ¥7.1 billion from the end of the previous fiscal year to ¥78,437 million.

## (Cash flow analysis)

#### \*Cash flows from operating activities

Net cash provided by operating activities was ¥412 million, despite posting a quarterly net loss before taxes of ¥7,639 million, as necessary operating funds decreased due to reductions in trade notes and accounts receivable and inventories.

## \*Cash flows from investing activities

Net cash used in investing activities was ¥2,805 million, owing chiefly to acquisitions of tangible and intangible fixed assets, despite proceeds from sales of fixed assets.

#### \*Cash flows from financing activities

Net cash used in financing activities was ¥6,579 million, due to retiring by purchase some unsecured bonds and a reduction in interest-bearing debts resulting from repaying short-term borrowings.

As of the end of the current first quarter, cash and cash equivalents totaled ¥44,117 million.

## 3. Qualitative Information Concerning the Consolidated Earnings Forecast

Earnings of the current first quarter fell below our original projections at the beginning of the period due to the delayed recovery in the European business and provisional policy decision in the public safety sector in the US.

For the current second quarter, we expect the situation seen in the first quarter to remain to a certain degree in the Home & Mobile Electronics business segment. However, profits and losses improved in June 2009 due to a recovery in sales toward the end of the first quarter, indicating a marked recovery trend in earnings. We also predict that from the current second quarter, earnings of the Car Electronics business segment will further improve. And in the Professional Systems business segment, a US investment budget for the public

#### TRANSLATION - FOR REFERENCE ONLY -

safety sector, which has been temporarily postponed, will be implemented. Given these factors, we expect operating profit and loss to turn to the black. We decided to implement special measures, starting from the second quarter to ensure earnings for the current fiscal year and open up new vistas for the next fiscal year and beyond. Taking into account extraordinary losses accompanying these measures, we will revise our earnings forecast for the first half ending September 2009.

We will also reflect only the revision to earnings forecast for the first half ending September 2009 in our earnings forecast for the current fiscal year as of the time of announcing this material. However, we expect the improvement of net sales and profit/loss from June to the second quarter of the current fiscal year to lead to an improvement in earnings for the second half of the current fiscal year, and earnings are also likely to pick up from the third quarter onward more than originally expected due to the implementation of special measures. These factors will be reflected in our earnings forecast for the current fiscal year, which we plan to release by the time we announce earnings results for the second quarter.

For details, refer to the "Notice on Revision of Earnings Forecast and Special Measures for Fiscal Year Ending March 2010" that we separately released today.

## Notes on earnings forecast

The earnings forecast provided here is a forecast for the future period based on the Company's judgment derived from information that is available at this time; please be advised that actual earnings may differ substantially from the earnings forecast. Consequently, please refrain from making any decisions based solely on this forecast.

## **Quarterly Consolidated Financial Statements**

## (1) Quarterly Consolidated Balance Sheets

|                                     |  | (JPY in Million)  |
|-------------------------------------|--|---|
|                                     | End of current<br>consolidated<br>first quarter<br>(as of Jun. 30, 2009) | Summary of<br>consolidated<br>balance sheet at end o<br>previous fiscal year<br>(as of Mar. 31, 2009) |
| Assets                              |  |   |
| Current assets                      |  |   |
| Cash and cash equivalents           | 44,144   | 52,417  |
| Trade notes and accounts receivable | 71,510   | 78,743  |
| Merchandise and finished goods      | 44,626   | 48,843  |
| Work in process                     | 5,611  | 5,314   |
| Raw materials and supplies          | 13,352   | 14,305  |
| Other current assets                | 18,025   | 16,876  |
| Allowance for doubtful receivables  | (3,024)  | (2,911)   |
| Total current assets                | 194,247  | 213,588   |
| Fixed assets                        |  |   |
| Tangible fixed assets               |  |   |
| Buildings and structures, net       | 23,142   | 22,765  |
| Machinery and equipment, net        | 7,586  | 8,172   |
| Tools, furniture and fixtures, net  | 10,300   | 10,514  |
| Land                                | 57,361   | 57,508  |
| Construction in progress            | 2,865  | 4,172   |
| Total tangible fixed assets         | 101,256  | 103,134   |
| Intangible fixed assets             |  |   |
| Goodwill                            | 5,496  | 5,580   |
| Software                            | 9,298  | 9,015   |
| Other intangible fixed assets       | 5,476  | 5,503   |
| Total intangible fixed assets       | 20,271   | 20,100  |
| Investments and other assets        |  |   |
| Investment securities               | 5,031  | 4,468   |
| Other investments                   | 12,035   | 13,476  |
| Allowance for doubtful receivables  | (674)  | (738)   |
| Total investments and other assets  | 16,392   | 17,206  |
| Total fixed assets                  | 137,920  | 140,441   |
| Deferred assets                     | 557  | 622   |
| Total assets                        | 332,725  | 354,652   |

Minority interests

Total net assets

Total liabilities and net assets

|   |  | (JPY in Million)   |
|---|--|--|
|   | End of current<br>consolidated<br>first quarter<br>(as of Jun. 30, 2009) | Summary of<br>consolidated<br>balance sheet at end of<br>previous fiscal year<br>(as of Mar. 31, 2009) |
| Liabilities   |  |  |
| Current liabilities                                       |  |  |
| Trade notes and accounts payable                          | 31,310   | 30,391   |
| Short term bank borrowings                                | 88,783   | 91,101   |
| Current portion of bond                                   | 17,960   | 20,960   |
| Accrued expenses  | 39,753   | 48,731   |
| Income taxes payable                                      | 949  | 1,457  |
| Provision for product warranties                          | 3,267  | 3,452  |
| Provision for sales returns                               | 1,248  | 1,401  |
| Provision for structural reform                           | 3,212  | 3,744  |
| Other current liabilities                                 | 16,250   | 14,650   |
| Total current liabilities                                 | 202,735  | 215,892  |
| Long term liabilities                                     |  |  |
| Bonds payable   | 20,600   | 20,600   |
| Liability for employees' retirement benefits              | 16,163   | 17,422   |
| Negative goodwill   | 2,027  | 2,433  |
| Other long term liabilities                               | 12,761   | 12,725   |
| Total long term liabilities                               | 51,552   | 53,181   |
| Total liabilities   | 254,288  | 269,073  |
| Net assets  |  |  |
| Shareholders' equity                                      |  |  |
| Paid-in capital   | 10,000   | 10,000   |
| Capital surplus   | 111,143  | 111,143  |
| Retained earnings   | (6,607)  | 1,174  |
| Treasury stock  | (20,261)   | (20,261)   |
| Total shareholders' equity                                | 94,274   | 102,055  |
| Valuation and translation adjustment                      |  |  |
| Unrealized gain and loss on available-for-sale securities | 9  | (401)  |
| Deferred hedge gain and loss                              | 229  | 39   |
| Land revaluation surplus                                  | 2,954  | 2,954  |
| Foreign currency translation adjustment                   | (19,975)   | (20,912)   |
| Total valuation and translation adjustment                | (16,781)   | (18,320)   |
|   | ` ' '  |  |

944

78,437

332,725

1,843

85,579

354,652

# (2) Quarterly Consolidated Statements of Income (Accumulated period for consolidated first quarter)

(JPY in Million) Accumulated period for current consolidated first quarter (Apr.1, 2009 - Jun.30, 2009) Net sales 99,109 Cost of sales 71,332 Gross profit 27,776 Selling, general and administrative expenses 33,803 Operating profit (6,026)Non-operating profit Interest income 51 Dividends income 197 Amortization of negative goodwill 405 Other non-operating profit 331 Total non-operating profit 986 Non-operating expense Interest expense 784 Sales discounts 153 122 Foreign exchange losses Other non-operating expenses 960 Total non-operating expense 2,020 Ordinary income (7,061)Extraordinary profit Gain on sales of fixed assets 45 Reversal of liability for employees' retirement benefits 321 Other extraordinary profit 72 Total extraordinary profit 440 Extraordinary loss Loss on disposal of fixed assets 14 Loss on sales of fixed assets 63 Loss on liquidation of subsidiaries and affiliates 261 Business structural reform expenses 210 Employment structural reform expenses 107 Taxes and dues for prior period 289 Other extraordinary loss 72 Total extraordinary loss 1,018 Income before income taxes (7,639)Corporate tax, corporate inhabitant tax and corporate enterprise tax 379 Corporate tax and other adjustment 35 415 Income taxes Minority interests in income (14)Net income (8,041)

# (3) Quarterly Consolidated Statement of Cash Flows

(JPY in Million)

|  | Accumulated period for  |
|--|---|
|  | current consolidated first quarter (Apr.1, 2009 - Jun.30, 2009) |
| Cash flows from operating activities:  |   |
| Income before income taxes   | (7,639)   |
| Depreciation   | 4,991   |
| Amortization of goodwill   | 82  |
| Amortization of negative goodwill  | (405)   |
| Increase (decrease) in allowance for employees' retirement                                       | (1,374)   |
| Increase (decrease) in allowance for doubtful accounts   | (17)  |
| Interest revenue and dividend income   | (249)   |
| Interest expense   | 784   |
| Loss on disposal of fixed assets   | 14  |
| (Gain) loss on sales of fixed assets   | 17  |
| (Increase) decrease in trade notes and accounts receivable                                       | 8,563   |
| (Increase) decrease in inventories   | 5,484   |
| Increase (decrease) in accounts payable  | 689   |
| Increase (decrease) in allowance for structural reform   | (532)   |
| Increase (decrease) in accrued expenses  | (6,157)   |
| Other  | (2,599)   |
| Sub-total  | 1,651   |
| Interest and dividends received  | 249   |
| Interest paid  | (478)   |
| Income taxes paid  | (1,009)   |
| Net cash provided by operating activities  | 412   |
| Cash flows from investing activities:  |   |
| Capital investment (real estate, plants and equipment)   | (1,927)   |
| Proceeds from sales of property, plant and equipment   | 284   |
| Purchase of intangible fixed assets  | (1,101)   |
| Other  | (60)  |
| Net cash used in investing activities  | (2,805)   |
| Cash flows from financing activities:  |   |
| Increase (decrease) in short-term bank borrowings, net   | (3,724)   |
| Redemption of bonds  | (2,955)   |
| Other  | 99  |
| Net cash used in financing activities  | (6,579)   |
| Effect of exchange rate fluctuations on cash and cash equivalents                                | 626   |
| Net increase (decrease) in cash and cash equivalents   | (8,345)   |
| Cash and cash equivalents at beginning of period   | 52,393  |
| Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation | 69  |
| Cash and cash equivalents at end of quarter  | 44,117  |
| Caon and odon oquivalente at one of quarter  | 77,117  |